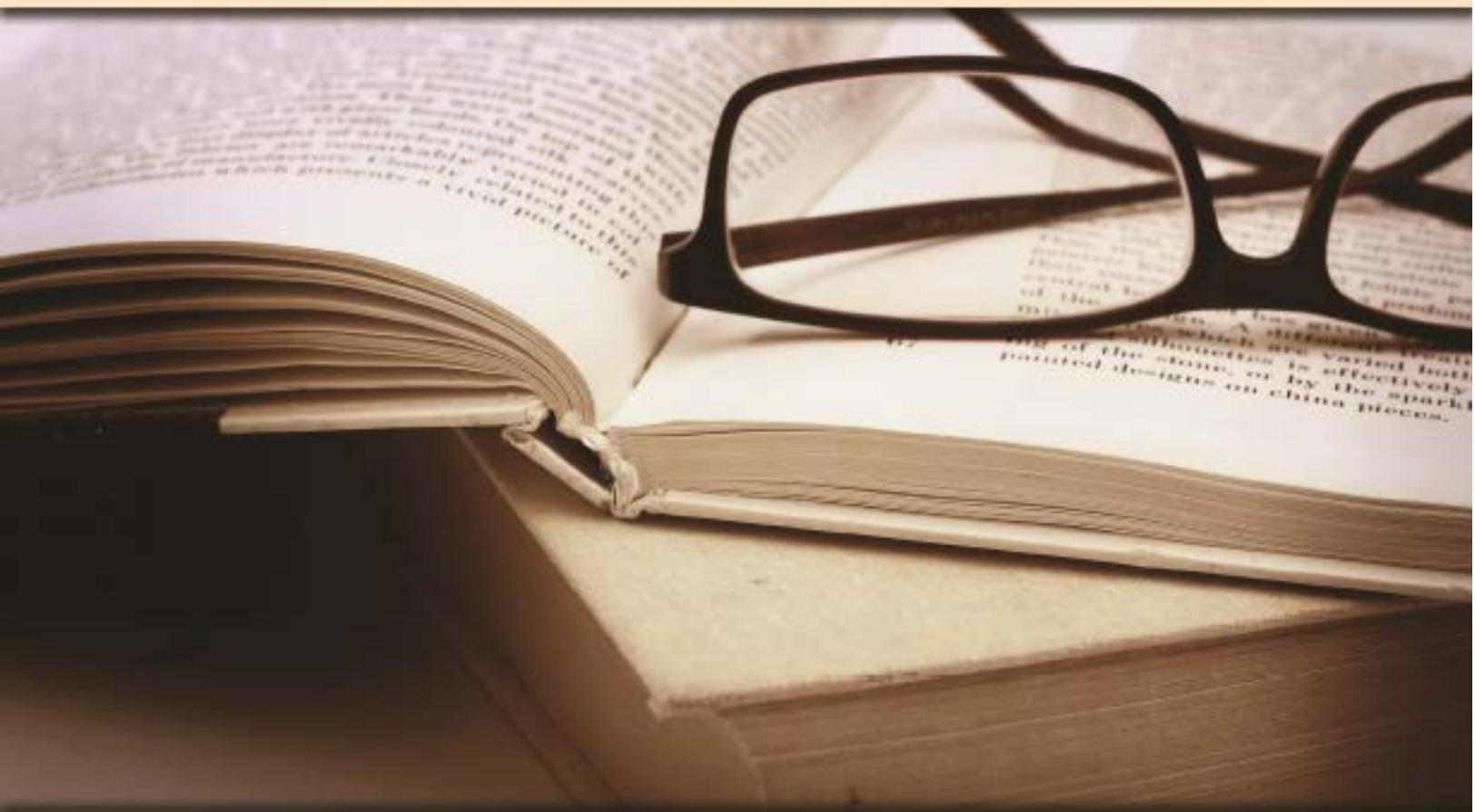




COMMANDING GENERAL'S READING LIST



The Declaration of Independence

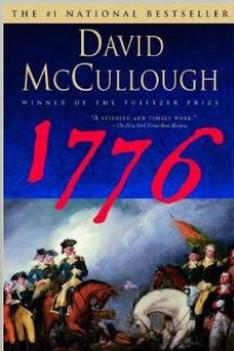
http://www.archives.gov/exhibits/charters/declaration_transcript.html

The Constitution of the United States

http://www.archives.gov/exhibits/charters/constitution_transcript.html

As Soldiers and civilians, we swear an oath to defend this document as the basis of our government and way of life. It is time to revisit our nation's foundational document to refresh our understanding of the principles that organize and balance our society and remind us what we are swearing to "support and defend."

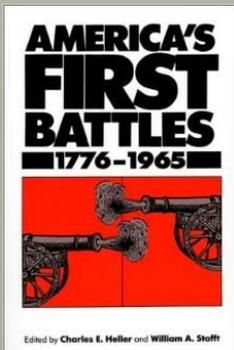
HISTORICAL



1776

David McCullough // New York: Simon & Schuster, 2006

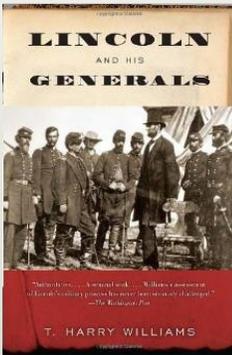
This is a fast-paced narrative of the Revolutionary War from the summer of 1775 to Washington's stunning twin victories at Trenton and Princeton in late 1776. McCullough shows that persistence, dedication to the American cause, and Washington's remarkable leadership drove a small, ill-equipped American army to overcome severe hardships and numerous defeats to save the American Revolution from collapse during the war's most tumultuous year.



America's First Battles 1776-1965

Charles E. Heller and William A. Stofft // University Press of Kansas, 1986

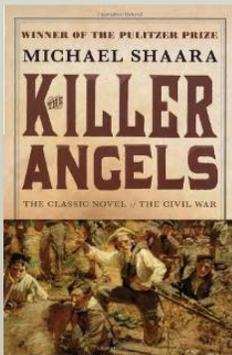
America's First Battles provides a novel and intellectually challenging view of how America has prepared for war and how operations and tactics have changed over time. The thrust of the book—the emphasis on operational history—is at the forefront of scholarly activity in military history.



Lincoln and His Generals

T. Harry Williams // New York: Vintage Books, 2011

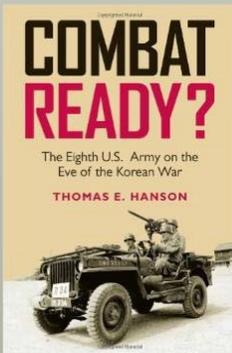
First published in 1952, *Lincoln and His Generals* remains one of the definitive accounts of Abraham Lincoln's wartime leadership. In it, Williams dramatizes Lincoln's long and frustrating search for an effective leader of the Union Army and traces Lincoln's transformation from a politician with little military knowledge into a master strategist of the Civil War. Explored in-depth are Lincoln's often fraught relationships with generals such as George B. McClellan, John Pope, Ambrose E. Burnside, Joseph Hooker, John C. Fremont, and of course, Ulysses S. Grant. In this superbly written narrative, Williams demonstrates how Lincoln's persistent "meddling" into military affairs was crucial to the Northern war effort and utterly transformed the president's role as commander in chief.



The Killer Angels

Michael Shaara // New York: Modern Library, 2004

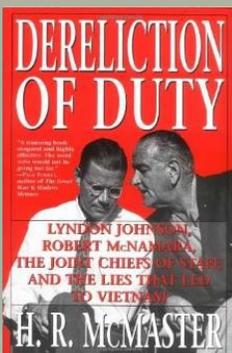
The late Shaara's Pulitzer Prize-winning novel (1974) recounts the battle of Gettysburg from a fictional point of view and was the basis for the 1993 film *Gettysburg*. The author tells the events immediately before and during the battle as seen through the eyes of Confederate Generals Robert E. Lee, James Longstreet, and Lewis A. Armistead; and Federal General John Buford and Col. Joshua L. Chamberlain; and a host of others. The author's ability to convey the thoughts of men in war as well as their confusion in the "fog of battle" is outstanding.



Combat Ready? The Eighth U.S. Army on the Eve of the Korean War

Thomas E. Hanson // Texas A&M University Press, 2010

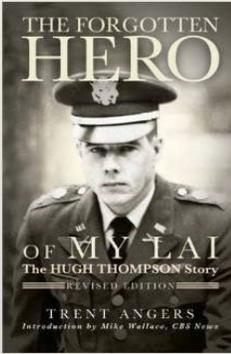
In the decades since the "forgotten war" in Korea, conventional wisdom has held that the Eighth Army consisted largely of poorly trained, undisciplined troops who fled in terror from the onslaught of the Communist forces. Now, military historian Thomas E. Hanson argues that the generalizations historians and fellow soldiers have used regarding these troops do little justice to the tens of thousands of soldiers who worked to make themselves and their army ready for war.



Dereliction of Duty: Lyndon Johnson, Robert McNamara, the Joint Chiefs of Staff, and the Lies That Led to Vietnam

H. R. McMaster // New York: Harper Perennial, 1998

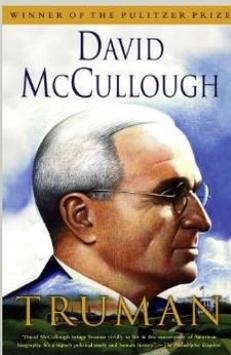
In a masterful study of military strategy gone awry, the author, Deputy Commanding General of Army Capabilities Integration Center (ACIC) argues persuasively that President Lyndon B. Johnson wanted to fight the war on poverty, not the war in Vietnam, and that the president made decisions he believed would allow him to do both. The result was a recipe for disaster that the Joint Chiefs of Staff exacerbated by failing to provide the president with their best advice. *Dereliction of Duty* is a cautionary tale about how military and civilian leadership failed at the highest levels and stumbled into a war that appeared to have no logical culmination.



The Forgotten Hero of My Lai: The Hugh Thompson Story

Trent Angers // Lafayette, La.: Acadian House Publishing, 1999

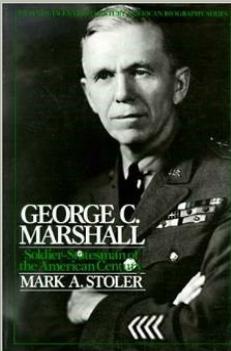
On 16 March 1968, Soldiers belonging to Task Force Barker, 23d Infantry Division (commonly known as the Americal Division), killed approximately five hundred Vietnamese civilians in the village of Son My. Because 347 of those victims died in the hamlet of My Lai- 4, the event is generally referred to as the My Lai massacre, one of the darkest episodes in the history of the U.S. Army. This book describes the events that took place at My Lai and uncovers the courageous acts of CWO Hugh Thompson and his helicopter crew. They risked their lives to intervene, ultimately saving the lives of hundreds of innocent civilians. Army professionals should not ignore any aspect of My Lai. The episode provides a case study for Soldiers and leaders to examine the role of integrity, selfless service, and personal courage in the Army profession.



Truman

David McCullough // Simon & Schuster, 1993

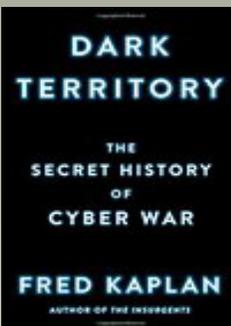
The Pulitzer Prize–winning biography of Harry S. Truman, whose presidency included momentous events from the atomic bombing of Japan to the outbreak of the Cold War and the Korean War, told by America’s beloved and distinguished historian.



Twentieth Century American Biography Series: George C. Marshall

Mark A. Stoler // Twayne Publishers, 1989

General George C. Marshall played a pivotal role in American history between 1939 and 1951. In this fascinating work, Mark Stoler integrates an extensive variety of primary and secondary sources, including Marshall's private papers, in the story of the frustrations and successes of Marshall's attempts to forge a workable military policy in World War II consistent with the basic principles of American democracy. Marshall, best remembered for the Marshall Plan, is made comprehensible as a strategist at the center of the most destructive conflict in world history.

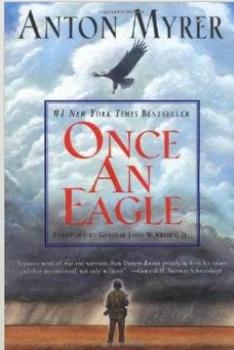


Dark Territory: The Secret History of Cyber War

Fred Kaplan // Simon and Schuster, 2016

Kaplan probes the inner corridors of the National Security Agency, the beyond-top-secret cyber units in the Pentagon, the “information warfare” squads of the military services, and the policy debates in the White House, to tell this never-before-told story of the officers, officials, scientists, and spies who devised this new form of warfare and who have been planning – and (more often than people know) waging – these wars for decades.

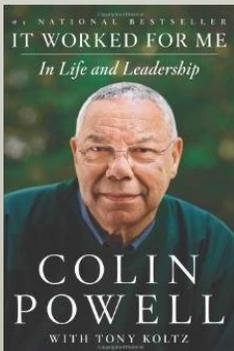
LEADERSHIP DEVELOPMENT



Once an Eagle

Anton Myrer // New York: HarperTorch, 2001

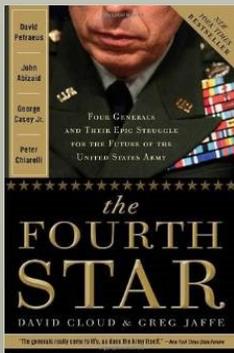
An exciting historical novel, *Once an Eagle* traces the career of a fictitious Soldier from World War I to Vietnam. The book realistically portrays the confusion of combat, the bonds that form between fighting men, the tensions between line and staff officers, and the heavy responsibility of command. This is a great work for young leaders contemplating a career in the profession of arms and looking for a deeper understanding of Army culture.



It Worked For Me: In Life and Leadership

Colin Powell // Harper Perennial, 2014

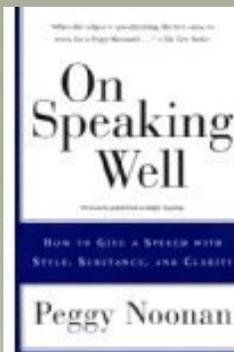
Colin Powell, one of America's most admired public figures, reveals the principles that have shaped his life and career in this inspiring and engrossing memoir. A message of strength and endurance from a man who has dedicated his life to public service, *It Worked for Me* is a book with the power to show readers everywhere how to achieve a more fulfilling life and career.



THE FOURTH STAR: Four Generals and the Epic Struggle for the Future of the United States Army

David Cloud and Greg Jaffe // Crown Publish 2009

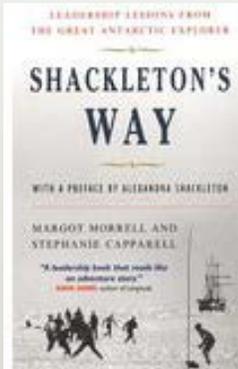
Collectively, their lives tell the story of the Army over the last four decades and illuminate the path it must travel to protect the nation over the next century. Theirs is a story of successes and failures, of ambitions achieved and thwarted, of the responsibilities and perils of command. The careers of this elite quartet show how the most powerful military force in the world entered a major war unprepared, and how the Army, drawing on a reservoir of talent that few thought it possessed, saved itself from crushing defeat against a ruthless, low-tech foe.



On Speaking Well: How to Give a Speech With Style, Substance, and Clarity

Peggy Noonan // William Morrow Paperbacks , 1999

For anyone who fears the thought of writing and giving a speech--be it to business associates, or at a wedding--help is at hand. Acclaimed presidential speechwriter Peggy Noonan shares her secrets to becoming a confidence, persuasive speaker demystifying topics

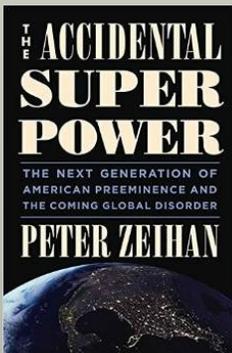


Shackleton's Way: Leadership Lessons from the Great Antarctic Explorer

Margot Morrell and Stephanie Capparell // Penguin Books, 2001

Sir Ernest Shackleton has been called "the greatest leader that ever came on God's earth, bar none" for saving the lives of the twenty-seven men stranded with him in the Antarctic for almost two years. Today the public can't get enough of this once-forgotten explorer, and his actions have made him a model for great leadership and masterful crisis management. Now, through anecdotes, the diaries of the men in his crew, and Shackleton's own writing, Shackleton's leadership style and time-honored principles are translated for the modern business world. Written by two veteran business observers and illustrated with ship photographer Frank Hurley's masterpieces and other rarely seen photos, this practical book helps today's leaders follow Shackleton's triumphant example.

ORGANIZATIONAL



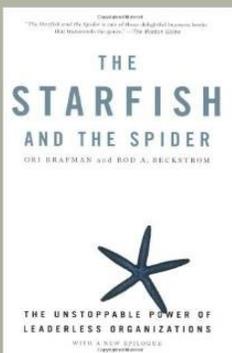
The Accidental Super Power: The Next Generation of American Preeminence and the Coming Global Disorder

Peter Zeihan // Twelve, 2014

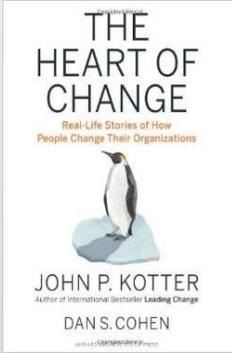
Near the end of the Second World War, the United States made a bold strategic gambit that rewired the international system. Empires were abolished and replaced by a global arrangement enforced by the U.S. Navy. With all the world's oceans safe for the first time in history, markets and resources were made available for everyone. Enemies became partners.

The Starfish and the Spider: The Unstoppable Power of Leaderless Organizations

Ori Brafman and Rod Beckstrom // New York: Penguin Group, 2006



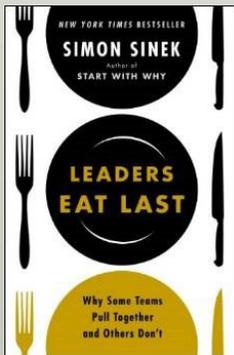
A traditional top-down organization is like a spider: if you cut off its head, it dies. By contrast, if you cut off a starfish's leg, it grows a new one, and that leg can grow into an entirely new starfish. *The Starfish and the Spider* explores what happens when starfish companies, such as Wikipedia and eBay, take on spiders. It reveals how established companies and institutions, from IBM to U.S. government agencies, are also learning how to incorporate starfish principles to achieve success. The Army's success over the past decade hinged on distributed, networked operations and operational adaptability at every level. Every indication is these trends will continue into the future. This book is an excellent primer to generate thought on how the Army should adapt as an institution to meet future challenges.



The Heart of Change: Real-Life Stories of How People Change Their Organizations

John P. Kotter and Dan S. Cohen // Harvard Business Review Press, 2012

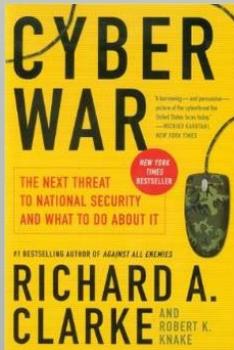
The Heart of Change is your guide to helping people think and *feel* differently in order to meet your shared goals. According to bestselling author and renowned leadership expert John Kotter and coauthor Dan Cohen, this focus on connecting with people's emotions is what will spark the behavior change and actions that lead to success. Now freshly designed, *The Heart of Change* is the engaging and essential complement to Kotter's worldwide bestseller *Leading Change*.



Leaders Eat Last: Why Some Teams Pull Together and Others Don't

Simon Sinek // Portfolio , 2014

Why do only a few people get to say "I love my job"? It seems unfair that finding fulfillment at work is like winning a lottery; that only a few lucky ones get to feel valued by their organizations, to feel like they belong.



Cyber War: The Next Threat to National Security and What to Do About It

Richard A. Clarke and Robert K. Knake // Ecco 2012

Against All Enemies, former presidential advisor and counter-terrorism expert Richard A. Clarke sounds a timely and chilling warning about America's vulnerability in a terrifying new international conflict—*Cyber War*! Every concerned American should read this startling and explosive book that offers an insider's view of White House 'Situation Room' operations and carries the reader to the frontlines of our cyber defense. *Cyber War* exposes a virulent threat to our nation's security. This is no *X-Files* fantasy or conspiracy theory madness—this is real.