



DEPARTMENT OF THE ARMY  
HEADQUARTERS UNITED STATES ARMY CYBER CENTER OF EXCELLENCE  
AND FORT GORDON  
506 CHAMBERLAIN AVENUE  
FORT GORDON GEORGIA 30905-5735

ATZH-CG

30 October 2015

MEMORANDUM FOR FORT GORDON COMMANDERS

SUBJECT: Commanding General's Policy Memorandum No. 10 – Family Readiness Operations

1. REFERENCES:

- a. AR 608-1, Appendix J, Army Family Readiness Group, 13 March 2013
- b. AR 600-20, Army Command Policy, 6 November 2014.

2. APPLICABILITY. Consistent with AR 600-20, para. 2-5, this policy applies to the US Army Cyber Center of Excellence and Fort Gordon and all Department of the Army units and activities on Fort Gordon.

3. INTENT: Commanders and Leaders:

a. Army Command Policy establishes the Family Readiness Group (FRG) program as an official Army mission under the personal supervision and responsibility of commanders at each level. AR 600-20, para. 5-10a(2)(b). This is a significant area of command authority and requires special attention, sound judgment, and tact. Be aware of important issues that will impact the execution of your FRG duties.

b. Your unit FRG is a command-sponsored network of mutual support among Soldiers, civilian employees, retirees, and their Family Members – both immediate and extended. Your FRG plays a critical role during this challenging time of war and Army transformation. During deployment, they support our Soldiers and Family Members by building a framework of belonging thereby fostering unit cohesion.

4. POLICY:

a. Command Emphasis. A competent and healthy FRG program requires the personal attention of the commanders and senior unit leaders. The guiding functions should not fall solely to Family Member volunteers. This does not mean commanders control and dictate every aspect of the program, but they must be engaged, informed and personally involved. They must attend FRG functions and events. Keep in mind that commanders will deal with volunteers that are not under their command, so they must exercise great tact, sound judgment, and wise diplomacy.

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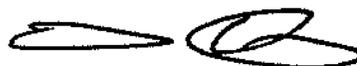
b. Program Advice and Consultation. Your local, installation ACS Directorate is your main source of information and support for a sound FRG program. There are also FRG Deployment Assistant Programs that can assist brigade and higher commands meet the FRG mission. These offices can provide tailored resources and information. ACS can provide information and assistance with issues including, but not limited to: organizing your FRG; training FRG leaders/members; FRG information flow tactics, techniques, and procedures; FRG meeting scheduling and member participation; procedures to protect privacy and operational security.

c. Fundraising. FRG Appropriated fund resources may not be used to support private organization activities, internal fundraisers, or commercial ventures. Any fundraising by FRG informal fund must be approved by the appropriate commander upon legal review by an attorney in the Administrative Law Division of the Office of the Staff Judge Advocate. FRG informal funds may not conduct fundraising off-post. Within the Cyber Center of Excellence and Fort Gordon, FRG informal funds may conduct installation-wide fundraising on post with prior approval from the Garrison Commander upon legal review. The Director of Family, Morale, Welfare, and Recreation will establish a central repository for unsolicited donations LAW AR 608-1, para. J-9.

d. Legal Advice and Inspector General (IG) Assistance. The OSJA and the Office of the IG are available for advice and consultation on any FRG issues including, but not limited to, funds management, use, and fundraising. Please call on them for advice and assistance.

5. I am personally interested in the success of all FRGs on Fort Gordon and I am available to provide guidance. I am interested in any issues of concern or suggestions for improvement in our programs. Thank you for your tremendous efforts in this important support of our families.

6. This policy letter is effective until superseded or rescinded.



STEPHEN G. FOGARTY  
Major General, USA  
Commanding